

UNIVERSITY OF MAINE SYSTEM  
Board of Trustees Meeting

at the University of Maine  
January 24 & 25, 2016

**Board of Trustees Meeting**

**Present:** Samuel Collins, Chair; Gregory Johnson, Vice Chair; William Beardsley, James Donnelly, James Erwin, Norman Fournier, Michelle Hood, Marjorie Medd, Shawn Moody, Paul Nelson, Sarah Newell, Bonnie Newsom and Karl Turner. **Chancellor:** James Page. **Faculty Representatives:** Ray Albert, Uriah Anderson, Roxie Black, Terry Colby, Cathleen McAnney, Kim-Anne Perkins and Patti Miles. **Student Representatives:** Brad O'Brien, Katharine Waldron, Conner Scott, Kimberley Miner, Jay Knowlton, Clair Aldrich, Dominic DeLuca, Jamie Austin and Sarah Elizabeth Connelly. **University Presidents:** James Conneely, Glenn Cummings, Kathryn Foster, Susan Hunter, John Murphy, Linda Schott and Stuart Swain. **System Staff:** Tracy Bigney, Lynda Dec, Dan Demeritt, Tracy Elliott, Chip Gavin, Cynthia Huggins, Ryan Low, Rosa Redonnett, Mark Schmelz, David Stevens, James Thelen, Vendean Vafiades, Richard Thompson, and Rebecca Wyke.

**Absent:** Kevin McCarthy.

**Sunday, January 24, 2016**

Trustee Collins, Chair, called the meeting to order

**CHAIR'S REMARKS**

Trustee Collins thanked President Hunter and the staff at the University of Maine for hosting the Board of Trustees meeting. He also welcomed Dr. President James Conneely, who started as UMA President on January 19, 2016. Trustee Sarah Newell was welcomed to her first Board meeting.

Trustee Collins explained that Chancellor Nancy Zimpher (State University of New York) is the consultant working on Chancellor Page's Comprehensive Review. During the Board meeting on Sunday and Monday, Dr. Zimpher will be meeting with individual Trustees, Presidents, and System Staff.

**ACCEPTANCE OF MINUTES**

On a motion by Trustee Turner, which was seconded by Trustee Hood, the minutes from the following meetings were unanimously approved as presented:

- November 5, 2015 – Finance/Facilities/Technology Committee meeting
- November 9, 2015 – Academic & Student Affairs Committee meeting
- November 9, 2015 – Joint Session between Academic & Student Affairs and Finance/  
Facilities/Technology Committee meeting
- November 15, 2015 – Academic & Student Affairs Committee meeting
- November 15-16, 2015 – Board of Trustees meeting
- January 6, 2016 – Executive Committee meeting
- January 11, 2016 – Finance/Facilities/Technology Committee meeting

### **ACTION ITEM**

**Confirmation of Student Representatives to the Board of Trustees.** USM President Glenn Cummings and UMPI President Linda Schott expressed their support of the following nominations:

**Student Representatives:**

Sarah Elizabeth Connelly, USM – Dec. 2015 – May 2017

Katharine Waldron, UMPI – Dec. 2015 – May 2016

On a motion by Trustee Nelson, which was seconded by Trustee Fournier, the Board of Trustees approved the appointments of the following Student Representatives to the Board of Trustees: Sarah Elizabeth Connelly, USM – Dec. 2015 – May 2017 and Katharine Waldron, UMPI – Dec. 2015 – May 2016.

### **DISCUSSION TOPIC**

**Update on the Professional and Graduate Center Initiative.** Mr. Eliot Cutler, Chief Executive Officer of the Professional and Graduate Center Initiative, presented an update on the initiative. Mr. Cutler explained that since the Maine Center Initiative team began its work in April 2015, a general consensus in favor of including the Muskie School's graduate programs (MPH and MPPM) in the Center has developed among the Center team, the deans and faculty members of the Center's Innovation Table, the members of the Center's statewide Advisory Board and the members of the Center Steering Committee.

The Muskie School MPH program is strong and growing, and the newly merged MPPM program is healthy again. Both the MBA and JD programs already have developed joint or dual degree programs with the Muskie School, and the Director of the Cutler Institute believes that its market can be significantly expanded if the Muskie School and the Institute are part of the Center.

Most importantly, there is near unanimity around the propositions that the inclusion of the Muskie School graduate programs in the Center consortium will broaden and strengthen the curricula of all of the degree programs – JD, MBA, MPH and MPPM; will make the Center and its programs more distinctive, more competitive and more scalable; will better equip all students' for today's employment opportunities; and will help the Center better serve Maine's economic development needs.

### **UM CAMPUS TOURS.**

Board meeting attendees toured the Advanced Structures and Composites Center (ASCC), to include demonstration of new Wind Wave Facility. Following the tour the attendees met at the Innovative Media Research and Commercialization (IMRC) Center in Stewart Hall for a reception and dinner.

## **Monday, January 25, 2016**

Trustee Collins, Chair, reconvened the meeting.

### **CITIZEN COMMENT**

Citizen Comment is a time regularly set aside for comments from the public. The following individuals spoke during the Citizen Comment period:

Roxie Black – Academic Transformation Report

Cathleen McAnney – Academic Transformation

Maha Pogorzelski – Professor Pogorzelski

Corinne Mooring – Divestment  
Cassandra Carroll – Divestment  
Emily Craig – Divestment  
Nash Allan-Rahill – Divestment  
Currenn Mackie-Malcolm – Real Food Challenge  
Saird MacKie-Malcolm – Real Food Challenge  
Devon Ingleson – Real Food Challenge  
Ronald Mosley – Academic Transformation  
Jim McClymer – Academic Transformation and IT  
Jay Knowlton – Graduate Center  
Patti Miles – Academic Transformation & Graduate Center  
Ray Albert – Academic Transformation  
Amy Hughes – Divestment  
Sarah Connelly – Graduate Center

### **COMMITTEE REPORTS**

Finance/Facilities/Technology Committee. Trustee Fournier reported that the Committee met on January 11, 2016. The Committee agreed to forward to the Consent Agenda for the January 24-25, 2016 Board of Trustees meeting the following items: Footprint Reduction Request at UM, the Cooperative Extension Diagnostic & Research Lab Update and Facility Acquisition Request at UM, the Lease Authorization at UMA and the Establishments of the Russell S. Bodwell University Distinguished Professorship at UM. The Committee received updates on the annual facilities report by Sightlines; the Advanced Structures and Composites Center Project including the Harold Alford Foundation Gift and Laboratory Naming at UM; the Capital Project Status Report; the Annual Report on Real Estate and Lease Activity; the Energy Solution Solicitation and Potential Power Purchase Agreement at UM, UMPI and UMS; and the Information Technology Work Plan. Dr. Rebecca Wyke, Interim President at UMA, explained that the Board approved the naming of the Alumni Center at UMA; however, UMA will not be proceeding with the naming opportunity.

Academic & Student Affairs Committee. Trustee Johnson reported that the Committee met on January 19, 2016. The Committee agreed to forward to the Consent Agenda for the January 24-25, 2016 Board of Trustees meeting the following items: Academic Program Elimination: B.A. in German at UM, Creation of a New Major Unit at USM: International Early College High School, and New Academic Program Proposal: B.A. in Actuarial Science, UMF. The Committee discussed the Common Academic Calendar for 2017-2018 and the Academic Quality Indicators. The Committee had presentations on the Tenure Process and Emergency Preparedness. The Faculty Representatives presented a list of topics they are current working on and the Program Integration Report was included in the meeting materials for the Committee's information

Executive Committee. Trustee Collins reported that the Executive Committee met on January 6, 2016. The sole agenda item was to authorize the Chancellor to conclude negotiations and execute a contract with the selected candidate to be appointed as President of the University of Maine at Fort Kent. The Executive Committee met in executive session to receive and discuss the Chancellor's recommendation. After concluding the executive session, the Executive Committee voted to authorize the chancellor to conclude negotiations and execute a contract with the selected candidate. Following the meeting the Chancellor concluded the contract with Dr. John Short, and Dr. Short's appointment as President of UMFK was announced January 14 for a term beginning April 1, 2016.

UMFK President Search Committee Update. Trustee Fournier reported that the Committee is very pleased with the result of the search and they all welcome Dr. John Short to the UMFK campus.

### **CHAIR'S REPORT**

**Resolution for Kurt Adams.** The Board of Trustees approved the following resolution for Kurt Adams:

Whereas, Mr. Kurt Adams served as a member of the UMS Board of Trustees from August 25, 2010 to November 23, 2015;

Whereas, over his 5 years as Trustee, he has served in important roles to share his knowledge and expertise to benefit the University of Maine System, its students and the State of Maine;

Whereas, Kurt served on the Audit Committee starting in 2010 and became chair in 2011. He continued to serve as chair throughout his term as Trustee. His understanding of the issues, attention to both detail and big picture, and ability to effectively chair meetings were invaluable. His corporate and legal expertise enabled him to bring a level of perspective that greatly benefitted the Audit Committee;

Whereas, Kurt served on the Investment Committee from 2010 to 2013, the Technology Committee from 2011 to 2013, and the Executive Committee from 2011 – 2015. He was also a member of the search committee for the President of the University of Maine at Farmington in 2011 – 2012;

Whereas, in addition to his committee service, Kurt represented the UMS Board on the University of Maine Foundation Board from 2014 – 2015;

Whereas, Kurt Adams completed his service as UMS Trustee on November 23, 2015;

Be it known to all that we, the University of Maine System Board of Trustees, offer our most sincere gratitude, thanks, and best wishes to Kurt Adams for his outstanding contributions to the quality of higher education in Maine.

Approved on the 25<sup>th</sup> day of January, 2016, by the University of Maine System Board of Trustees, acting as stewards of Maine's public universities and their nearly 30,000 students, more than 4,000 employees and more than 120,000 living alumni.

On a motion by Trustee Johnson, which was seconded by Trustee Medd, the Board of Trustees approved the resolution as presented.

**BOT/BOV Executive Committee Update.** Trustee Collins provided an update on the BOT/BOV Executive Committee. The Board of Trustees/Boards of Visitors Collaborative is moving forward. The BOT/BOV Executive Committee has met twice since the fall BOT/BOV Summit. Our major topics of discussion have been planning for future events and providing better communications with all BOV members Statewide.

The UMS is planning another BOT/BOV Summit for late February or March with opportunities for further information sharing and discussion about the One University initiative and the challenges the UMS faces. These events create opportunities for networking and collaboration among the Boards of Visitors and between the Trustees and BOV members. The UMS benefits greatly from the insights of the BOV members who are leaders from around Maine.

The first issue of a newsletter to BOV members has just been distributed. This will be an ongoing mechanism for keeping them updated about a significant issues and events. Trustee Collins stated

that he is very pleased that the BOT/BOV Collaborative is developing the capacity across the State for advocacy for our public universities and the critical role they play for Maine and all its citizens.

**Faculty Representative**

Trustee Collins presented Professor Kim-Anne Perkins a certificate of appreciation for her dedication and leadership as the UMPI Faculty Representative to the Board of Trustees. Professor Perkins is concluding her term as the UMPI Faculty Representatives as of the end of January.

**CHANCELLOR'S REPORT**

**Acknowledgements**

Chancellor Page introduced Ms. Alison Sucey as the Assistant Director of Community & Governmental Relations. He thanked everyone who served on the two Presidential searches and Ms. Tracy Bigney, Clerk of the Board, for coordinating the searches. Dr. Stuart Swain was recognized and thanked for agreeing to serve as Interim President at UMM. Chancellor Page thanked Dr. Rebecca Wyke who agreed to serve as the Interim President at UMA and now has resumed her role as the Vice Chancellor for Finance and Administration.

He also thanked Ms. Vendean Vafiades for taking on additional responsibilities while Dr. Wyke was Interim President. Ms. Vafiades will continue in the role as Special Counsel for the Chancellor taking on various projects. Dr. Ellen Chaffee was acknowledged and thanked for her role in the Academic Transformation and Program Integration projects. Dr. Cindy Huggins was thanked for taking on the role of the Chief Academic Officer. Dr. Huggins and Dr. Chaffee will be completing their roles on January 31, 2016. Dr. James Conneely, UMA President, was introduced and welcomed to the UMS.

**Focus Maine.** Chancellor Page explained that he has been the higher education liaison to the initiative "Focus Maine". This initiative was started by a group of business leaders in the Portland area. The goal of the group is to articulate a small number of areas where the Maine economy can be advanced with particular emphases on "traded professions." Traded professions are defined as a profession where new money is coming in from out-of-state. The group has chosen to focus on three areas. One area is food agriculture and they are working with John Rebar, Executive Director of Cooperative Extension. Mr. Rebar has been working with the group to help them identify the economic opportunity and the impact on Maine farmers. Aquaculture is another focus area and the group will be working with staff at UM. Chancellor Page thanked the individuals who have assisted with this initiative, and there will be more information about this initiative in the future.

**Priority Items.** Chancellor Page stated that the UMS is still concerned with the fiscal challenges even though significant advances have been accomplished. The revised budget calendar has provided more opportunity for the campuses and the System Office to work on the challenges. The UMS is still faced with declining enrollment from high school graduates. He commented that he is very impressed with the enrollment management work on the individual campuses to address enrollment issues.

Chancellor Page explained that over the past several years UMS has experienced an investment deficit in our infrastructure, systems and people. The System will have to develop a coordinated effort to attract and allocate new investments.

**Key Performance Indicators (KPIs).** Chancellor Page explained that he is recommending the development of a small number of key performance indicators (KPIs) which tie to the central priority targets that can be used as measurements of finances, enrollment and other advancements. The Chancellor proposed that the Board Chair work with him and a small group to take the next step in prioritizing the KPIs that can be used as high level analysis.

Chair Collins noted that the System has done a good job at looking at the strategic targets, but the Board has not had a discussion on desired outcomes and part of the KPIs will address that issue. Trustee Erwin will chair this ad hoc committee working with the Chancellor, Trustee Collins and possibly one additional Trustee to develop the KPIs. The group will report back to the Board at the March Board meeting.

### **Strategic Initiatives Status Update**

Chancellor Page explained the new dashboard for Strategic Initiatives Status was developed at the request of the Board. This dashboard will be a standard information item on the Board meeting agenda. Mr. David Stevens, Executive Director of Organizational Effectiveness, outlined the dashboard concept. The dashboard is organized by the Strategic Initiatives and indicates the status as well as a score card for each System-wide initiative.

## **TREASURER'S REPORT.**

**Financial Update.** Mr. Ryan Low provided a financial update.

**Managed Investment Pool (including Endowment Fund).** The Managed Investment Pool (MIP), with a market value of \$261 million, returned -0.6% for the month of November, and -2.8% for the fiscal year to date. Changes in market value besides market fluctuation include: participant contributions and distributions including the UMS contributions to the OPEB Trust, the Maine Maritime Academy's participation in the Fund since January 2009, and the UM School of Law Foundation's participation in the MIP since July 2012.

**Pension Fund.** The Defined Benefit Pension Plan, with a market value of \$43 million, saw a return for the month of November of -0.4% and -1.9% for the fiscal year to date.

**Operating Fund.** Operating Funds, with a market value of \$252 million, returned -0.3% for the month of November and -1.2% for the fiscal year to date.

This resulted in a net investment loss for FY2016 through the end of November of \$2.4 million. Preliminary results for December show the Operating Fund down 0.5% for the month with an investment loss for the fiscal year to date, for the first six months, of -1.5% or \$3.6 million. As the System budgets \$3 million in annual income from the Operating Fund investments, the preliminary loss on a budgeted basis for half way through the fiscal year is a negative \$6.6 million.

**Fiscal Year 2017 Budget Update.** Mr. Low thanked presidents for coordinating the campus budget forums. He stated that it has been very difficult budget work. Most budgets are flat or declining and the preliminary budgets are due at the end of January. The Finance/Facilities/Technology Committee will review the budget at their March Committee meeting and Board will review the budget at the Board meeting in May.

**Unified Budget.** Mr. Low commented that Unified Budget work began in July. The System is transitioning from seven campus based budgets to one unified budget. Six teams were developed to

work on the core areas of: allocation, tuition and fees policies, reserves, outcomes based funding, financial aid, and capital budgeting and planning. Five of the teams have begun meeting and the sixth team, which is outcomes based funding, has been put on hold. Each team has developed a charter which outlines the focus.

**Capital Investment Committee.** Mr. Low explained that the committee has met twice to identify the priority setting. The priorities are grouped into short term items which impact the FY2017 budget and then the long-term items which have a capital focus.

### **REPORT ON ACADEMIC AFFAIRS.**

**Academic Transformation Update.** Chancellor Page thanked Dr. Ellen Chaffee, the Executive Director of the Academic Program Review and Integration Process and Chair of the Oversight Committee, for leading the Academic Transformation process. Dr. Chaffee will be concluding her service with the UMS at the end of January and the final report was submitted which outlined her recommendations. Dr. Chaffee provided an update on the current status of, and next steps for, academic transformation.

The Board, Chancellor, and other System and campus leaders have launched a visionary process that holds great promise to put Maine at the forefront of public higher education quality, access and fiscal sustainability in order to “Build Futures, Strengthen Maine.” To move that process into its next stage, Dr. Chaffee recommended the following:

1. Recognizing progress to date, thanking participants, and regularly reviewing transformational achievements.
2. That the Board and Chancellor make a clear public commitment not later than June 2016 and securing the human and financial resources to complete the transition by 2020 or to an alternative plan if this is not feasible.
3. Funding and implementing initiatives for which plans are in already place, including Unified Online, Information Technology, Unified Budget, and Mission Differentiation.
4. Developing and funding a human resource plan that addresses the need for change leadership and rational management functions including data and information for management decisions, communications, organizational effectiveness, collaboration support, recognition, and other functions that are critical to transformation.
5. Giving high visibility and priority to initiatives that will increase enrollment and tuition revenues, starting with a comprehensive report to the Board to review existing initiatives, recommended options with near-term impact, their funding requirements, and their anticipated enrollment impact over the next three years.
6. Following through on the academic transformation work plan with leadership from existing and new personnel, including a Vice Chancellor for Academic Affairs.
7. That the Chancellor, with Board support, set strategic goals and lead external relations and finance/fund-raising for transformation initiatives and delegate to one or two Vice Chancellors responsibility for implementing internal transformation initiatives.
  - a. The Vice Chancellor(s) should confer extensively and work collaboratively with councils and staff. They and the Chancellor should be members of the Presidents Council. The Presidents Council should review and revise its roles and operations to ensure it is positioned to oversee the transformation at a high level and help support the change process while delegating the work of implementation to the academic and administrative leaders.

- b. I recommend that the Chancellor increase the schedule of regular meetings with the Vice Chancellors and selected other System-level leaders to monitor overall progress and address major concerns that may arise across functional areas and require intervention.

Trustee Turner moved and Trustee Hood seconded to approve the resolution to accept the report and endorsed the recommendations contained within the report and direct the Chancellor to move forward with the recommendations in Section V of the report, as amended to include the opportunity for input from the oversight committee and faculty and to provide the chancellor with the opportunity to come back to the Board for further clarification.

Before the Chair asked for a vote on the motion, the Board had a lengthy discussion regarding concerns with approving the report recommendations at this time. Concern was raised about the lack of opportunities for review and input from the Academic & Student Affairs Committee and the Oversight Committee. Also, concerns were raised about accepting recommendations with fiscal impact before the Capital Investment Review Committee submits their recommendation for project prioritization.

Trustee Collins asked for the sponsor and the second of the motion to withdraw the motion. Trustees Turner and Hood agreed.

An amended resolution was developed to allow input on the report from the Academic & Student Affairs Committee and the Oversight Committee as follows:

On a motion by Trustee Donnelly, which was seconded by Trustee Gardner, the Board of Trustees accepted the report and directed the Chancellor to move forward with the recommendations in Section V, subject to timely input from the Academic & Student Affairs Committee and the Oversight Committee. Should the Chancellor conclude that the input should lead to material changes in any of the recommendations; he will refer those issues to the Board or applicable Committees as directed

**Approval of 2015 Maine Economic Improvement Fund (MEIF) Annual Report.** Mr. Jake Ward, Vice President for Innovation and Economic Development at UMaine, provided an overview of the MEIF report. The MEIF represents the ongoing commitment between the State, the private sector and our public universities, working together to advance research and economic development for the benefit of all Maine people. These funds, provided through State Appropriation to the University of Maine System, are dollars specifically to support university-based research, development and commercialization in the State's legislatively designated seven strategic technology areas:

- Advanced Technologies for Forestry and Agriculture
- Aquaculture and Marine Sciences
- Biotechnology
- Composites and Advanced Materials Technologies
- Environmental Technologies
- Information Technologies
- Precision Manufacturing

The University of Maine and the University of Southern Maine have well-established research, development and commercialization activities accounting for 97% of the MEIF activity. In 2009, the

University of Maine System established the Small Campus Initiative Fund to promote seven-sector research and development activity at the other five UMS campuses and, as of 2013, Maine Maritime Academy.

On a motion by Trustee Fournier, which was seconded by Trustee Gardner, the Board of Trustees approved the 2015 MEIF Annual Report as presented.

### **DISCUSSION TOPICS**

**State of IT 2015 Work Plan.** Mr. Richard Thompson, Chief Information Officer, presented the proposed work plan to fund, develop and implement priority recommendations from the State of Information Technology Report 2015. The Board authorized the Chief Financial Officer, CIO and Chief Administrative Officer to develop a work plan and funding strategies to prioritize and implement the recommendations in that report.

US:IT has continued its analysis of the recommendations contained in the State of IT:2015 Report accepted by the Board of Trustees in November of 2015. The work plan sets out the priorities and timeline for implementation resulting in an enhanced IT infrastructure, delivery system and technical assistance that will improve the services to all University System constituencies and support key goals of One University.

Each initiative contains a high level proposal, action steps, project timeline, and anticipated expense by fiscal year. The Wireless Technology, Classroom and MaineStreet projects will require high engagement of faculty, staff and students, during a detailed design phase.

Many components within these recommendations will overlap. The recommendations will be implemented as described below and each will be managed as individual projects led by sponsors as follows:

- IT Labor Market Study and Technology Support – Cindy Mitchell
- Wireless Technology Initiative – Jeff Letourneau
- Classrooms for the Future – Lauren Dubois
- MaineStreet Modifications – John Grover

A Steering Committee will be developed to coordinate planning, access to spaces, scheduling and resourcing to create the least possible disruption to the Universities.

This Work Plan includes a timeline and prioritization to fund the recommendations and complete work in FY2019. The plan also provides an alternative to phase the projects in a manner that limits the fiscal impact on campuses in FY2017 and FY2018.

**Emergency Preparedness Briefing.** Mr. Chip Gavin, Chief Facilities Management and General Services Officer, and Dr. Wayne Maines, Executive Director of Safety for UMS and Executive Director of Safety, Health Services Transportation and Security at UM, led a presentation on Emergency Preparedness. Dr. Maine's involvement reflects the ongoing implementation of a recommendation approved by Trustees in 2015 to provide more safety and emergency management services on an enterprise basis in support of campus-based teams and efforts.

**Presentation on UMaine Student Cost Savings Initiatives.** UMaine Provost Jeffrey Hecker provided a presentation about innovative student cost saving measures that have been developed at UMaine. The Think 30 awareness campaign is part of a larger plan to improve retention and

graduation rates at UMaine and focuses on graduating in 4 years. With smart year-round scheduling students can avoid additional costs. UMaine is also focusing on reducing student-out-of-pocket expenses by replacing textbooks with online and other open access information. They have provided faculty grants to explore no or low-cost alternatives to textbooks.

### **CONSENT AGENDA**

On a motion by Trustee Johnson, which was seconded by Trustee Medd, the items on the Consent Agenda were unanimously approved by the Board of Trustees as follows:

The Board of Trustees reviewed the following agenda items as forwarded by the Academic & Student Affairs Committee to the Consent Agenda from its meeting on January 19, 2016:

**Creation of a New Major Unit at USM: International Early College High School.** The Board of Trustees approved the recommendation of the Academic & Student Affairs Committee to authorize the creation of the proposed new major unit, International Early College at USM, at the University of Southern Maine effective January 26, 2016 for an initial entering class of fall 2016.

The Board of Trustees approved the recommendation of the Academic & Student Affairs Committee to authorize the University of Southern Maine to grant high school diplomas to students who have completed the requisite course of study.

**Academic Program Elimination: B.A. in German, UM.** The Board of Trustees approved the recommendation of the Academic and Student Affairs Committee to eliminate the University of Maine's B.A. in German.

**New Academic Program Proposal: B.A. in Actuarial Science, UMF.** The Board of Trustees approved the recommendation of the Academic and Student Affairs Committee to create a B.A. in Actuarial Science at the University of Maine at Farmington.

The Board of Trustees reviewed the following agenda items as forwarded by the Finance/Facilities/Technology Committee to the Consent Agenda from its meeting on January 11, 2016:

**Footprint Reduction Authorization, UM.** The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to sell, lease or transfer the facility located at 101 College Avenue and the necessary associated real estate agreements, including a potential long-term ground lease, subject to review and approval of the final terms and conditions by the University of Maine System Treasurer and General Counsel.

**Cooperative Extension Diagnostic and Research Lab Update, Facility Acquisition, UM.** The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the University to purchase a building for the purpose of creating the Cooperative Extension Diagnostic & Research Lab (currently tracked as project #5100387); to renovate that structure for the same purpose at a size up to 22,000 square feet for the project itself; to enter leases of greater than 5 years and of more than \$100,000 in connection with any building purchase for the project; with the final terms and conditions of all such real estate transactions subject to review and approval of the University of Maine System Treasurer and General Counsel. Costs for the purchase and renovation shall not exceed \$9 million.

**Lease Authorization, UMA.** The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the University of Maine at Augusta to enter a lease for up to 4,000 square feet in the River Valley Technical Center in Rumford, Maine, with a total term of up to 15 years including discretionary extensions and an initial 5-year base rent cost of up to \$125,000 with all final terms and conditions subject to review and approval of the University of Maine System Treasurer and General Counsel.

**Establishment of the Russell S. Bodwell University Distinguished Professorship, UM.**  
The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee for the establishment of the Russell S. Bodwell University Distinguished Professorship, UM.

### **INFORMATION ITEMS**

The following items were included in the agenda for information only:

Common Academic Year Calendar 2017-2018  
Annual Report on Degrees Conferred  
Capital Projects Status Report  
Strategic Initiatives Status Update  
Dashboard Indicators  
Academic Quality Indicators  
Agenda Calendar

### **EXECUTIVE SESSION**

On a motion by Trustee Fournier, which was seconded by Trustee Donnelly, the Board of Trustees meeting went into Executive Session under the following provisions:

- 1 MRSA Section 405 6-A to discuss the evaluation of personnel and the consideration and discussion of appointments, evaluations, employment and duties.
- 1 MRSA Section 405 6-D to discuss planning for negotiations and communications with AFUM, UMPASA, ACSUM, Police, PATFA, and Service and Maintenance Units.
- 1 MRSA Section 405 6-E to discuss legal issues to consult with General Council where premature general public knowledge would clearly place the System at a substantial disadvantage.

On a motion by Trustee Fournier, which was seconded by Trustee Donnelly, the Board of Trustees concluded the Executive Session.

### **Honorary Degree Nominations for 2016.**

On a motion by Trustee Erwin, which was seconded by Trustee Gardner, the Board of Trustees approved the 2016 nominations for Honorary Degrees for UMFK and UM as presented.

### **Honorary Degree Nominations for 2017.**

On a motion by Trustee Turner, which was seconded by Trustee Gardner, the Board of Trustees approved the 2017 nominations for Honorary Degrees as presented.

### **Authorizing the Chancellor to Conclude Appointment of Interim President, UMM.**

On a motion by Trustee Medd, which was seconded by Trustee Johnson, the Board of Trustees authorized Chancellor Page to execute a contract with the selected candidate for Interim President at the University of Maine at Machias.

**Confirmation of Board of Visitors Appointment, UMFK.**

On a motion by Trustee Medd, which was seconded by Trustee Donnelly, the Board of Trustees confirmed the Board of Visitors appointment for UMFK, as presented.

**DATE OF NEXT MEETING**

The next meeting of the Board of Trustees will be held on March 13 & 14, 2016 at the University of Maine at Farmington.

Adjournment

Ellen Doughty for  
Tracy B. Bigney, Clerk