

UNIVERSITY OF MAINE SYSTEM
Board of Trustees Meeting

at the University of Maine System
July 18, 2016

Board of Trustees Meeting

Present: Samuel Collins, Chair; Gregory Johnson (by phone), Vice Chair; John Craig, Jason Coombs, James Donnelly, James Erwin, Norman Fournier, Mark Gardner, Shawn Moody, Sarah Newell, Theresa Sutton and Karl Turner. **Chancellor:** James Page. **Faculty Representatives:** Ray Albert, Uriah Anderson, Terry Colby, Cathleen McAnneny, Lisa Leduc, and Patti Miles. **Student Representatives:** Jay Knowlton, Rebekah Powell, Connor Scott, and Alexandra DesRuisseaux. **University Presidents:** Glenn Cummings, James Conneely, Kathryn Foster, Susan Hunter, Ray Rice and Sue Huseman. **System Staff:** Tracy Bigney, Lynda Dec, Dan Demeritt, Tracy Elliott, Chip Gavin, Ryan Low, Rosa Redonnett, Mark Schmelz, David Stevens, Alison Sucey, James Thelen, Richard Thompson, and Rebecca Wyke.

Absent: Michelle Hood, Kevin McCarthy and Bonnie Newsom.

Trustee Collins, Chair, called the meeting to order. Trustee Collins reminded attendees that the Board meeting is being audio streamed and captioned and it is important for everyone to use the microphones.

CITIZEN COMMENT

Citizen Comment is a time regularly set aside for comments from the public. The following individuals spoke during the Citizen Comment period:

Madeline Rayhill – UM Divest Maine

ACCEPTANCE OF MINUTES

On a motion by Trustee Fournier, which was seconded by Trustee Erwin, the minutes from the following meetings were unanimously approved as presented:

May 16, 2016 – Audit Committee Meeting
May 22-23, 2016 – Board of Trustees Meeting
May 25, 2016 – Executive Committee Meeting
May 26, 2016 – Investment Committee Meeting
June 13, 2016 – Finance/Facilities/Technology Committee Meeting
June 21, 2016 – Academic & Student Affairs Committee Meeting
June 27, 2016 – Executive Committee Meeting

CHAIR'S REPORT

Trustee Collins welcomed UMPI Interim President Raymond Rice and UMM Interim President Sue Ann Huseman and thanked them for agreeing to assist the UMS by taking on these positions.

Resolution for Linda Schott. On a motion by Trustee Fournier, which was seconded by Trustee Turner, the Board of Trustees approved the following resolution for Linda Schott:

Whereas, Dr. Linda Schott served as President of the University of Maine at Presque Isle from July 1, 2012 to July 15, 2016;

Whereas, President Schott provided transformational leadership at the University of Maine at Presque Isle, establishing the northern Maine campus as a national leader in personalized education. The New England Board

of Higher Education recognized UMPI's achievements in personalized education with its 2016 Maine State Merit Award;

Whereas, President Schott and her team at UMPI have expanded the capacity of the university to serve the region and its students through the development of innovative early college offerings at the Maine School of Science and Mathematics and with area secondary schools;

Whereas, under her leadership UMPI has established new opportunities for students to interact with employers, successfully secured reaccreditation from the New England Association of Schools and Colleges, and increased enrollment and retention rates;

Whereas, President Schott brought innovative and engaged leadership to the University of Maine at Presque Isle;

Whereas, President Schott will assume the presidency at Southern Oregon University before the start of 2016-2017 academic year;

Whereas, President Schott will be missed as a colleague and leader at UMPI, in Aroostook County and across the University of Maine System;

Be it known to all that we, the University of Maine System Board of Trustees, offer our most sincere gratitude, thanks, and best wishes to Dr. Linda Schott for her outstanding contributions to the quality of higher education in Maine.

Approved on the 18th day of July 2016, by the Maine System Board of Trustees, acting as stewards of Maine's public universities and their nearly 40,000 students, 5,000 employees and more than 120,000 living alumni.

Resolution for Stuart Swain. On a motion by Trustee Fournier, which was seconded by Trustee Gardner, the Board of Trustees approved the following resolution for Stuart Swain:

Whereas, Dr. Stuart Swain has served the University of Maine at Machias in faculty and academic administrative roles since 1987;

Whereas, Dr. Swain served as Assistant and Associate Professor of Mathematics at UMM;

Whereas, Dr. Swain served as Chair of Environmental and Biological Sciences from 1997 to 2003;

Whereas, Dr. Swain served as Acting Associate Vice President for Academic Affairs, then Provost and Vice President of Academic Affairs from 2005 through 2015;

Whereas, Dr. Swain agreed to serve as Interim President at a critical time for UMM, and has been a leader in the work of UMM and UM in developing the primary partnership;

Whereas, Dr. Swain has contributed to the work of many campus and System committees and task forces and is known for this thoughtful, analytical approach;

Whereas, Dr. Swain is known for his diplomacy, fairness, inclusivity, kindness and putting the needs of others first;

Whereas, effective June 30, 2016 Dr. Swain completed his service as President and will be returning to his role as Associate Professor of Mathematics;

Be it known to all that we, the University of Maine System Board of Trustees, offer our most sincere gratitude, thanks, and best wishes to Dr. Stuart Swain for his outstanding contributions to the quality of higher education in Maine.

Approved on the 18th day of July 2016, by the Maine System Board of Trustees, acting as stewards of Maine's public universities and their nearly 40,000 students, 5,000 employees and more than 120,000 living alumni.

Resolution for John Murphy. On a motion by Trustee Turner, which was seconded by Trustee Fournier, the Board of Trustees approved the following resolution for John Murphy:

Whereas, Mr. John Murphy has served the University of Maine at Fort Kent since 1993 in a variety of administrative roles, starting as Acting Director of Financial Aid and including Director of Financial Aid, Chief Student Affairs Officer, Dean of Student Services and Financial Aid, Acting Dean of Student and Enrollment Services, Interim Dean of Enrollment Management, and Vice President for Administration;

Whereas, Mr. Murphy is a graduate of UMFK;

Whereas, recently he served as Interim President during the presidential search and had served in a similar role as campus administrator for brief periods when there was no campus president. As Vice President for Administration at UMFK John was widely regarded for his commitment and his broad and deep knowledge of university finances and operations. He provided strong leadership through emergency situations such as floods and power losses and through difficult financial times;

Whereas, Mr. Murphy has been a strong advocate for the St. John Valley and has held leadership roles in the community;

Whereas, he has also played a significant role in System collaborative efforts, including the PeopleSoft implementation and the Strategic Procurement Administrative Review, where he has effectively balanced advocacy for a small campus perspective with recognizing the best overall solution for the System as a whole;

Whereas, as one UMK President summed it up “John is in charge of whatever you really need done, done well or done quickly –and the more complicated the better;”

Whereas, effective March 31, 2016 Mr. Murphy completed his service as Interim President and returned to his role as Chief Budget Officer for UMFK;

Be it known to all that we, the University of Maine System Board of Trustees, offer our most sincere gratitude, thanks, and best wishes to John Murphy for his outstanding contributions to the quality of higher education in Maine.

Approved on the 18th day of July, 2016 by the University of Maine System Board of Trustees, acting as stewards of Maine’s public universities and their nearly 40,000 students, 5,000 employees and more than 120,000 living alumni.

Appointment of Board Committees.

Trustee Collins stated that the Board Committee assignments are in the process of being finalized and will be confirmed in the near future. The Committee Chairs were thanked for their continued commitment and dedication to continue to serve as chairs for the Board Committees.

Audio Streaming and Captioning of the Board Meeting.

Trustee Collins stated that the Board of Trustees meeting is being audio streamed and captioned. The May Board meeting was the first time the meeting was audio streamed and going forward all Board meetings will be audio streamed and captioned. The link to the audio streaming and the captioning are located on the Board of Trustees website.

16 Central Street.

Trustee Collins commented that this will be the last Board of Trustees meeting at 16 Central Street. He thanked the System staff for their efforts in relocating the System Staff to the campuses. Approximately 80 staff members will remain in the Bangor and Orono areas. The UMS Executive Offices will relocate to Estabrooke Hall by the fall.

CHANCELLOR'S REMARKS.

Chancellor Page thanked Linda Schott, Stuart Swain and John Murphy for their years of service to the University of Maine System. Chancellor Page welcomed Dr. Sue Ann Huseman as the Interim President of UMM as of July 1, 2016 and Dr. Raymond Rice as the Interim President of UMPI as of July 15, 2016.

VCAA Appointment Update. Chancellor Page announced that Dr. Robert Neely has been appointed as the Vice Chancellor for Academic Affairs effective September 1, 2016. Chancellor Page thanked the Search Committee for their efforts.

Staff Announcements.

Chancellor Page announced that Mr. James Thelen, University Counsel, will also be taking on the position of Chief of Staff. Also, Mr. David Stevens will be leaving the UMS in August to become the Chief Operating Officer of the Sewell Company. Mr. Stevens has been an important change agent for the UMS and we appreciate his contributions. Mr. Stevens will continue to assist the UMS with some initiatives until September.

Update on Strategic Prioritization. Chancellor Page provided a brief update on the Strategic Priority Outcomes. The UMS has been working on how to allocate resources, plan for the future and measure outcomes in the following four critical areas:

- Enrollment strategies
- Increase retention and graduation rates
- Fiscal health and sustainability
- Supporting research and economic development

The Chancellor and System leadership staff will be visiting campuses this fall to receive feedback on these priority initiatives.

Bond Request Planning.

Chancellor Page provided an update on the activities for the bond initiative. There are three areas of focus which are as follows:

- Internal needs and priorities
- How campuses will coordinate an overall bond campaign
- The formal bond campaign will start in the fall

UM/UMM partnership

Chancellor Page thanked Presidents Hunter and Swain for the efforts on the UM/UMM partnership. The project is going very well and all deliverables are on target.

16 Central Street

Chancellor Page thanked Vice Chancellor Wyke and Mr. Chip Gavin, Chief General Services Officer, for the work on transitioning the System staff out of 16 Central Street. Most of the System staff has been relocated with the final groups relocated by the fall.

VICE CHANCELLOR FOR FINANCE AND ADMINISTRATION'S REPORT

Vice Chancellor Rebecca Wyke proved an update on the following topics:

Enrollment Management

Vice Chancellor Wyke and Ms. Rosa Redonnett, Chief Student Affairs Officer, have been working on the Enrollment Management initiative and it is set for implementation. They are working with Mr. Ryan Low, Treasurer and Chief Financial Officer, to merge the enrollment management schedule with the budget planning scenarios. The recommendations will be presented to the Finance/Facilities/Technology Committee at the August meeting.

Data Integrity and Institutional Research Services

Vice Chancellor Wyke, Ms. Redonnett and Mr. David Stevens, Executive Director of Organizational Effectiveness have been working on the project and formal recommendations will be completed by the end of the summer.

Strategic Marketing Plan

Vice Chancellor Wyke, Ms. Redonnett and Mr. Stevens have been working on this initiative. They are building upon the market research work already compiled last fall. They are developing a more strategically orientated plan on how the UMS should be approaching market research, assist with the academic transformation, and use advertising funding more strategically. The final report is due to the Chancellor by the end of the summer.

Bond Request

Vice Chancellor Wyke is the Sponsor for the Bond Development Committee along with Mr. Low and Mr. Gavin who are Co-Chairing the Committee. There have been weekly meetings to plan for the bond request. Campuses are currently compiling a list of projects that will address the net asset value outlined in the Sightlines Plan. The master list will be reviewed and projects that are eligible will be added to the Bond request. As part of this process the campuses are in the process of completing the master plans for five year and ten year periods. The final recommended actions will be presented to the Board at the September Board meeting.

TREASURER'S REPORT.

Financial Update. Mr. Ryan Low provided the following financial update.

Managed Investment Pool (including Endowment Fund). The Managed Investment Pool (MIP), with a market value of \$265.7 million, returned 1.0% for the month of May and -2.1% for the fiscal year to date. Changes in market value besides market fluctuation include: participant contributions and distributions including the UMS contributions to the OPEB Trust, the Maine Maritime Academy's participation in the Fund since January 2009, and the UM School of Law Foundation's participation in the MIP since July 2012.

Pension Fund. The Defined Benefit Pension Plan, with a market value of \$33 million, saw a return for the month of May of 0.0% and -0.3% for the fiscal year to date.

Operating Fund. Operating Funds, with a market value of \$260 million, returned -1.1% for the month of May and -3.2% for the fiscal year to date.

Unified Budget Recommendations.

Mr. Ryan Low, Chief Financial Officer and Treasurer, presented the final recommendations for the Unified Budget. Mr. Low thanked the Chief Business Officers on the campuses, Presidents, and the System staff for their efforts on the Unified Budget. He also thanked the students, staff and faculty who participated in the campus open sessions. The five recommendations are as follows:

- 1. Tuition and fees** – *This group was charged with analyzing options and making recommendations on policy and rate setting elements of Tuition and Fees but not allocation. The Scope was limited to matriculated students and doesn't include items such as room and board, contracted seminars, non-matriculated student tuition or 3rd party fees. The recommendations from this group are as follows:*

 - Develop a Tuition Rate Pricing Structure for the University of Maine System.
 - Develop one unified rate structure for undergraduate degree programs that are fully online.
 - Every collaborative degree program will set one agreed-upon rate structure for that program. (Applies to both undergraduate and graduate degree programs.)
 - Establish and enforce new definitions for course and program fees. Consider developing a differential tuition rate for certain academic programs rather than embedding these rates into either course or program fees.
 - Maintain existing unified fees, but rename the fee to a more descriptive name such as "Student Support Fee."
 - Examine all other fees for opportunities to simplify and make consistent across campuses.
 - Consider offering a block tuition rate at 15 (or 16 for UMF) credit hour rate for students taking 12-18 credit hours.

- 2. State Allocation Model** – *This group was charged with recommending an allocation model that properly supports students fairly across all UMS campuses with a focus on establishing an appropriate base budget and a method for allocation of new resources. The recommendations from this group are as follows:*

 - Adjust campus base budgets – step 1
 - Transition to new funding model that recognizes real campus costs – step 2
 - New Appropriations
 - Beginning in FY21 and at least every 3 years after, the Chief Financial Officer will review the allocation model with the Chief Business Officers of each campus and recommend any modifications that may be necessary to the Chancellor and Board.
 - Tuition and Fee revenue should continue to be retained at the campus level to incentivize expansion of student access and encourage investments that focus on strategic campus strengths.
 - Student Financials Collaboration
 - Maine Economic Improvement Fund

- 3. Institutional Aid/Waivers** – *This group was charged with analyzing options and making recommendations with a vision of ensuring the delivery of high quality, innovative financial aid services throughout the University of Maine System. The recommendations from this group are as follows:*

 - Exploration of Combining and/or Distributing Aid Centrally
 - Opportunities for Additional Back Office Collaborations
 - Improve student service and access to aid by pursuing universal on-line application protocols and tools.
 - Private Funds Raised at the Campus Level
 - In-State Merit Aid & One University Scholarship

- Marketing: explore opportunities to support current collaborations across the campuses
 - Goals for Expected Family Contribution (EFC) & Gap
 - Discounting
- 4. Reserves/ Unrestricted Net Position** – *This group was charged with examining and defining the various component of unrestricted net position (UNP) and recommending how the various components will be treated under a unified budget model. The group also addressed treatment of balances existing at the date the Unified Budget is fully implemented, addressed treatment of future years' surpluses and developed a policy regarding year-end UNP balances. The recommendations from this group are as follows:*
- Treatment of UNP Balances as of June 30, 2017
 - Treatment of Future Surpluses and Deficits
 - Reporting of Auxiliary Enterprises
 - Review of Auxiliary Enterprises
- 5. Capital Project Funding** – *This group was charged to recommend processes/timelines for capital budgeting keeping the core mission of the University and student success as guiding principles. It does not include what projects should or should not be budgeted. The short term goal is to interface with Board capital Investment Committee and the long term goal is the replacement of the Committee. The recommendations from this group are as follows:*
- Formalize one-year capital plan into the annual budget process
 - Establish a Capital Investment Fee across all campuses with the revenue designated for capital improvement at each campus
 - Establish a capital committee charged with reviewing requests made of the central pool and any potential bond funding

Trustee Fournier thanked Mr. Low for his leadership role in this initiative. He also thanked all the campus staff and system staff for their efforts. He commented that the feedback has been critically important and has made significant impact on the recommendations.

COMMITTEE REPORTS

Academic & Student Affairs Committee. Ms. Rosa Redonnett reported that the Committee met on June 21, 2016 and discussed dual enrollment, unified on-line, a brief update on Title IX, and an update on the Program Integration. The Faculty and Student Representatives joined the meeting.

Executive Committee. Trustee Collins reported that the Committee met on May 25 and June 27, 2016. On May 25 the Committee discussed presidential appointments and reappointments. The Executive Committee acting on behalf of the Board approved the extension of the appointment of Wilson Hess as University of Maine System Research Professor and Senior Administrative Consultant for a period of six months, resulting in a term ending February 28, 2017, and authorized the Chancellor in his discretion to approve a further extension of up to an additional six months if circumstances so warrant at the end of the initial six month extension. The Executive Committee, acting on behalf of the Board of Trustees, authorized the Chancellor to conclude negotiations with the selected candidate for Interim President at the University of Maine at Machias and to execute the employment agreement. The employment agreement was subsequently finalized with Dr. Sue Ann Huseman. Dr. Huseman will serve as Interim President of the University of Maine at Machias for the period July 1 through December 31, 2016. Following that term she may be reappointed for up to

three sixty-day periods at the mutual agreement of Chancellor Page and Dr. Huseman. The Executive Committee acting on behalf of the Board of Trustees approved the extension of the appointment of Dr. Susan Hunter as president of the University of Maine for a term ending June 30, 2018.

The Executive Committee also met on June 27 to authorize the Chancellor to conclude negotiations and execute a contract with the Interim President of the University of Maine at Presque Isle. President Linda Schott resigned effective July 15, 2016 resulting in a need to appoint an Interim President to lead the campus. Acting on behalf of the Board of Trustees the Executive Committee authorized Chancellor Page to conclude negotiations and execute a contract with the selected candidate, Dr. Raymond Rice. The employment agreement with Dr. Rice was subsequently finalized. Dr. Rice's appointment is for a one-year term, and he will also continue to serve as Provost and Vice President for Academic and Student Affairs.

Finance/Facilities/Technology Committee. Trustee Fournier reported that the Committee met on June 13th. The Committee agreed to forward the following items to the Consent Agenda for the July 18th Board meeting: UMM Loan Forgiveness, Land Swap and Disposal at UM, Real Property Acquisition at UMF, Lease Continuation at UMPI and the State of IT Project Implementation. The Committee approved the Art Gallery Renovation at USM. The Committee received updates of the following items: Unified Budget Recommendations, University Bond Development Committee, Preliminary 5-Year Capital Projects Plan for Facilities, Capital Projects Status Report, Review of IT Projects with a value of \$250,000 or greater, the 5-Year Capital Projects Plan for Technology and the response to citizen comments on operational concerns from the May Board meeting.

Investment Committee. Trustee Turner reported that the Committee met on May 26, 2016. The Committee selected a Global Asset Allocation Manager for the MIP and the Pension Plan, approved the Defined Benefit Pension Fund and Bond Fund change, approved revised TIAA pricing, and approved the Government Money Market Fund selection. The Committee received a performance review update for the Managed Investment Pool, Defined Benefit Pension fund and the Operating Cash. The Committee had a fossil fuel discussion, received an update on the TIAA Traditional Statistics and the Defined Contribution Quarterly review.

ACTION ITEMS

Confirmation of Faculty and Student Representatives to the Board of Trustees. On a motion by Trustee Turner, which was seconded by Trustee Gardner, the Board of Trustees approved the appointment of the following Faculty & Student Representatives to the Board of Trustees:

Faculty Representative

Uriah Anderson, UMM – renewed for a 2 year term – June 2016 to June 2018

Student Representative

Connor Scott, UM – renewed for a 1 year term – June 2016 to May 2017

Early College/Dual Enrollment.

Ms. Rosa Redonnett, Chief Student Affairs Officer, provided an overview of the various programs offered by our campuses, explored the benefits, challenges and opportunities presented by them, provided information specific to the enrollment and financial considerations related to them, and laid out next steps for the further development and growth of these programs.

At this time, the campuses of the University of Maine System offer a range of opportunities for high school students to take college level, credit bearing courses through our institutions. These opportunities fall into the following categories:

- Early Study/Aspirations (including Academ-E)
- Bridge Year Programs
- Dual/Concurrent Enrollment Programs

Recommendations

In the spirit of one university, the Academic and Student Affairs Committee of the Board supports and endorses the following recommendations:

1. That a System-wide portal (website) be developed to display the range of early college and dual enrollment opportunities offered by our campuses.
2. That early college/dual enrollment data be included within the official enrollment reports and budget planning documents as a separate category;
3. That the Vice Chancellor for Academic Affairs working with the Chief Academic Officers and the Enrollment Management Council as appropriate bring forward recommendations regarding:
 - a. Standard nomenclature by which early college/dual enrollment experiences are known and standard coding to identify the different categories; and
 - b. Adherence to best practices as outlined with the NACEP standards for the category of coursework known as dual/concurrent enrollment;
4. That the Chief Financial Officer and the Chief Student Affairs Officer, working in collaboration with appropriate groups, bring forward a recommendation on a standardized tuition rate structure for the category of coursework known as dual/concurrent enrollment. This recommendation will be folded into the next stage of recommendations emanating from the unified budget.

On a motion by Trustee Erwin, which was seconded by Trustee Moody, the Board of Trustees authorized the recommendations outlined in the Agenda Item Summary sheet.

Recommendations for the Implementation of Academic Oversight related to the Unified Online Implementation Plan. Vice Chancellor Wyke explained that the Chancellor and the Board of Trustees have identified the need for a strategic approach for online, distance, hybrid and other digitally enhanced teaching and learning modalities (hereafter “online”) as a critical priority of the University of Maine System in order to meet learner and state needs. In recognition of this, the Presidents Council provisionally recommended **an institutional collaboration model** for system and campus online resources across the enterprise. An institutional collaboration model recognizes our online resources as a unified system asset belonging to the collective (not an individual institution) that serves the priorities of the academic enterprise and will be managed to ensure: resources are effectively leveraged to benefit the entire enterprise; a prioritization process occurs to address the most urgent learner and state needs and to expand revenue; and a fair process to develop a portfolio of quality online academic courses and programs. In August of 2015, the Chancellor and the Presidents Council issued the **Unified Online Charter** to develop an implementation plan for an institutional collaboration model for Unified Online.

In November of 2015 the Board of Trustees gave conceptual approval to the **Unified Online Report** outlining an implementation plan for a Center of Excellence in Digitally Enhanced Teaching and Learning, including a set of recommendations for advancing this initiative, an organizational rendering of an institutional collaborative, and an implementation timeline and budget. The recommendations were accompanied by an extensive report that provided the background regarding

previous efforts related to advancing excellence in digitally enhanced teaching and learning, as well as a conceptual overview of the optional models available and the case for the institutional collaboration model.

In November of 2015, the Board of Trustees also directed the Chief Academic Officers to seek further input from the faculties of the seven universities and provide recommendations to the Presidents' Council on the implementation of academic oversight and a process for honoring campus-based shared governance of online programs. A report back with final recommendations from the Presidents Council was originally due to the Board of Trustees at its March 2016 meeting, but was extended to May 2016.

Following are the recommendations of the Chief Academic Officers, as endorsed by the Presidents Council and approved by the Academic and Student Affairs Committee, on the implementation of academic oversight and a process for honoring campus-based shared governance of online programs pursuant to the November 2015 Board of Trustees resolution:

1. That the existing campus policies and procedures, pursuant to the policies of the Board of Trustees, related to shared governance are adequate for all academic programs that emanate from a single campus.
2. That shared governance of academic programs that emanate from more than one campus will be as follows:

Academic Program Governance

- a. A steering committee will be established to include one faculty member from each participating campus. Faculty from each participating campus will make a recommendation for the steering committee appointment from their campus. Such recommendation shall be sent to their campus Provost / Vice President for Academic Affairs who will consider the recommendation and make the final decision for appointment.
- b. Appointment to the Steering committees will be for three-year terms with an unlimited number of consecutive terms possible. However, reappointment at the conclusion of a three year term will follow process outline in *a*.
- c. A chairperson will be elected from the steering committee membership, and that position may rotate among the campuses as deemed appropriate by the steering committee.
- d. Members of the steering committee will also serve as program coordinators on their respective campuses.
- e. The chairperson is responsible for convening the steering committee on a monthly basis and coordinating the schedule and delivery of program course requirements on a year-to-year basis.
- f. The chief academic and student officers from chairperson's home campus will be responsible for representing and supporting the program, as needed, at the System level.
- g. Individual instructors will continue to function as faculty members of their respective campuses with regard to all aspects of BOT policy, campus policy, and relevant collective bargaining agreement (e.g., compensation, performance evaluation, etc.)
- h. Primary responsibility for faculty hires remains at the individual campus level. Search committees are encouraged to consider allowing a member or members of the

program steering committee—from another campus—to participate in the search process in some manner and provide input and thoughts to the search committee for the search committee's consideration.

- i. Faculty members participating in the collaborative program will be reviewed for reappointment, promotion, tenure, post-tenure review, etc. by the peer committee of their home department. The peer committee is expected to consider the faculty member's work in the collaborative program in their evaluations and to solicit input from other participating campuses as appropriate.
- j. Academic programs that emanate from more than one campus will undergo program review following the normal review schedule and procedures. The UMS campus or campuses that award the degree will be responsible for conducting the program review. For those collaborative programs for which more than one university offers the degree (e.g., the current cybersecurity collaboration), it is expected that the participating universities will coordinate scheduling of the review.

Curriculum

- a. Proposals to alter the program curriculum, including significant revisions to individual course syllabi, may be initiated by any of the participating campuses or the program steering committee. When this occurs the proposed alteration will be considered by the program steering committee. If agreed upon, the change must then be vetted and approved through the appropriate faculty process at each participating campus, before implementation.
3. That a step-wise, graduated approach be followed for implementation of the larger set of recommendations included in the Unified Online Report, as follows:
 - a. That the Vice Chancellor for Academic Affairs will play a central role and have the authority to shape the collaborative approach to online within the broad parameters outlined in the Unified Online Report;
 - b. That the Vice Chancellor for Academic Affairs will assure that the Portfolio Review, Program Integration, and Unified Online initiatives are integrated and that resources allocated to one initiative serve the others to the extent possible;
 - c. That the Vice Chancellor for Academic Affairs will work closely with the Chief Academic Officers, and pursuant to guidance from the Presidents Council, to coordinate the Portfolio Review, Program Integration, and Unified Online initiatives with the goal of filling key positions and launching specific initiatives by January 2017;
 - d. That the initial investment for FY2017 be reduced to \$550,000 and timed to coincide with implementation by January 2017, and that the Vice Chancellor have the authority to strategically allocate these funds to advance Unified Online; and
 - e. That it is the responsibility of the Vice Chancellor of Academic Affairs working with the Chief Academic Officers to assure emerging issues with respect to academic oversight and shared governance are appropriately processed with campus faculty governance bodies.

On a motion by Trustee Fournier, which was seconded by Trustee Donnelly, the Board of Trustees accepted the recommendations of the Chief Academic Officers, as endorsed by the Presidents Council, as described in the Agenda Item Summary on the implementation of academic oversight and a process for honoring campus-based shared governance of online programs; and further, that the

Board of Trustees approved the institutional collaboration model outlined in the Unified Online Report as modified by these recommendations.

DISCUSSION ITEM

Scaling Research and Development Initiatives.

UMaine President Susan Hunter and Mr. Peter Vigue, Chairman and Chief Executive Officer of the Cianbro Companies, provided a presentation on scaling UM research and development initiatives, such as Aqua Ventus.

The theme is that with the wind project, UMaine's industrial partnerships are scaling to a different and important level for the state. It is important for the Trustees to understand what that means as we go forward, especially as one of their four priorities is research and economic development.

President Hunter provided the UMS side of the initiative; Mr. Vigue explained the private sector perspective.

CONSENT AGENDA

On a motion by Trustee Fournier, which was seconded by Trustee Turner, the items on the Consent Agenda were unanimously approved by the Board of Trustees as follows:

The Board of Trustees reviewed the following agenda items as forwarded by the Finance/Facilities/Technology Committee to the Consent Agenda from its meeting on June 13, 2016:

University of Maine at Machias Loan Forgiveness. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee for the forgiveness of the internal loan to the University of Maine at Machias in the amount of \$1,067,800.

Land Swap and Disposal, UM. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to dispose of and acquire certain real estate as described herein subject to review and approval by General Counsel and the University Treasurer of all final terms and conditions.

Real Property Acquisition, UMF. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the purchase of certain real property located at 129 Perkins Street, Farmington, Maine, subject to review and approval by General Counsel and the University Treasurer of the final terms and conditions.

Lease Continuation, UMPI. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the leasing of space with the University of Maine System acting through the University of Maine at Presque Isle as the lessor to various lessees as described in this agenda sheet, subject to the review and approval of General Counsel and University Treasurer of all final terms and conditions.

State of IT Project Implementation. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee for the Phase I State of IT projects to improve MaineStreet, and upgrade wireless infrastructure and classroom technologies in an amount not to exceed available funding from revenue bond proceeds as described in the Agenda Item Summary and \$497,500 to be determined by the University of Maine System Treasurer.

INFORMATION ITEMS

The following items were included in the agenda for information only:

- Named Chairs and Professorships Annual Report for FY2016
- Management Group Appointment Report
- Capital Projects Status Report
- Strategic Initiatives Status Update
- Dashboard Indicators
- Agenda Calendar

EXECUTIVE SESSION

On a motion by Trustee Fournier, which was seconded by Trustee Erwin, the Board of Trustees meeting went into Executive Session under the following provisions:

- 1 MRSA Section 405 6-A to discuss the evaluation of personnel and the consideration and discussion of appointments, evaluations, employment and duties.
- 1 MRSA Section 405 6-C to discuss the acquisition and disposition or use of real property.
- 1 MRSA Section 405 6-D to discuss planning for negotiations and communications with AFUM, UMPSA, ACSUM, Police, PATFA, and Service and Maintenance Units.

On a motion by Trustee Donnelly, which was seconded by Trustee Gardner, the Board of Trustees concluded the Executive Session.

Award of Tenure at time of appointment.

On a motion by Trustee Sutton, which was seconded by Trustee Gardner, the Board of Trustees approved the recommendation to grant tenure at the rank of Professor to the candidate recommended by the University of Maine.

DATE OF NEXT MEETING

The next meeting of the Board of Trustees will be held on September 18 & 19, 2016 at the University of Maine at Fort Kent.

Adjournment

Ellen Doughty for
Tracy B. Bigney, Clerk