

UNIVERSITY OF MAINE SYSTEM
Board of Trustees Meeting

at the University of Maine System
July 20, 2015

Board of Trustees Meeting

Present: Samuel Collins, Chair; Gregory Johnson, Vice Chair; James Donnelly, James Erwin, Norman Fournier, Mark Gardner, M. Michelle Hood, Marjorie Medd, Shawn Moody, Paul Nelson, Bonnie Newsom and Karl Turner. **Chancellor:** James Page. **Faculty Representatives:** Ray Albert, Uriah Anderson, Terry Colby, Cathleen McAnney, Kim-Anne Perkins and Pattie Miles. **Student Representatives:** Brad O'Brien, Dominic DeLuca and Jay Knowlton. **University Presidents:** Glenn Cummings, Joyce Hedlund, Kathryn Foster, Wilson Hess, Susan Hunter, Linda Schott and Rebecca Wyke. **System Staff:** Tracy Bigney, Lynda Dec, Dan Demeritt, Chip Gavin, Cynthia Huggins, Ryan Low, Mark Schmelz, David Stevens, James Thelen and Richard Thompson.

Absent: Kurt Adams, Thomas Desjardin, Kevin McCarthy, and Victoria Murphy.

Monday, July 20, 2015

Trustee Collins, Chair, called the meeting to order

CITIZEN COMMENT

Citizen Comment is a time regularly set aside for comments from the public. The following individuals spoke during the Citizen Comment period:

Ron Mosley – Shared Governance

ACCEPTANCE OF MINUTES

On a motion by Trustee Nelson, which was seconded by Trustee Turner, the minutes from the following meetings were unanimously approved as presented:

May 17 & 18, 2015 – Board of Trustees Meeting
May 21, 2015 – Audit Committee Meeting
May 27, 2015 – Investment Committee Meeting
June 4, 2015 – Executive Committee Meeting
June 24, 2015 – Executive Committee Meeting

CHAIR'S REPORT

Appointment of Standing Committees.

Trustee Collins thanked the Trustees for leadership and dedication as members of the Board Committees. After polling the Trustees, everyone has agreed to keep the same Committee Assignments for 2015-2016.

Resolution for Wilson Hess

On a motion by Trustee Johnson, which was seconded by Trustee Fournier, the Board of Trustees approved the following resolution to thank Wilson Hess for his leadership and dedication to the University of Maine System:

Whereas, Wilson G. Hess has served as President of the University of Maine at Fort Kent for five years;

Whereas, President Hess has led the work of UMS in making credit transfer more seamless within UMS and between UMS and the Maine Community College System;

Whereas, he has also been an advocate for expanding access to college courses for high school students throughout the state;

Whereas, under his leadership UMFK has experienced enrollment growth and instituted successful online programs;

Whereas, working with the UMFK Foundation, he raised nearly \$6 million in gifts and pledges;

Whereas, the new strategic plan positioning UMFK as the University of Maine System's rural university is a capstone achievement;

Whereas, President Hess developed a campus culture in which everyone felt respected and involved in the achievements and aspirations of UMFK;

Whereas, we will miss his boyish grin, eloquent statements and puckish sense of humor;

Whereas President Hess will retire from the position of president effective September 4, 2015;

Be it known to all that we, the University of Maine System Board of Trustees, offer our most sincere gratitude, thanks, and best wishes for his outstanding contributions to the quality of higher education in Maine.

Approved on the 20th day of July 2015, by the Maine System Board of Trustees, acting as stewards of Maine's public universities and their nearly 30,000 students, 5,000 employees and more than 120,000 living alumni.

CHANCELLOR'S REPORT

UMM Press Release

Chancellor Page shared a press release from *Great Value in Colleges* which ranked UMM 7th in the list of 100 most affordable small universities east of the Mississippi. Congratulations to UMM on this achievement.

New Leadership for UMS

Chancellor Page introduced the following individuals who are in new leadership roles for the University of Maine System:

Rebecca Wyke - Interim President, UMA

Glenn Cummings - President, USM

John Murphy – Interim President Designee, UMFK as of September 5, 2015

Vendean Vafiades – Special Counsel taking on several special projects and administrative duties

Ryan Low – Chief Financial Officer for UMS

James Thelen – General Counsel

Danielle Conway – Dean, UMaine School of Law

NEASC Update

Chancellor Page provided an update on the status of the request for a single accreditation with NEASC. On June 1 there was a meeting schedule with the UMS and NEASC. It was a productive meeting and a response to the UMS request will be finalized soon.

Legislative Update

Chancellor Page provided a brief Legislative update. This Legislative session has ended and he felt that the UMS accomplished what was needed. He noted the positive budget outcome for UMS. Several other bills were carried forward for the next session including bonds, funding source for the diagnostic lab, and a tuition waiver for National Guard members. A working group will be established to increase coordination and cooperation between the UMS and the Maine Community College System. Chancellor Page thanked John Lisnik for his work at the State House on behalf of the University of Maine System and Maine public higher education. Mr. Lisnik will try to retire again for the third time.

Collective Bargaining

Chancellor Page thanked all of the bargaining teams for their work on the pending agreements.

Budget Priorities.

Chancellor Page outlined the following budget priorities:

Trustees' Reinvestment Fund

The UMS has been work to reallocate funds from administrative into academic and service activities. The following items were apportioned last year:

- \$500,000 one-time allocation for the USM for Metropolitan University model (\$178,000 has been expended so far leaving \$321,000 which will be carried over to FY2016 to allow the university to work on this initiative)
- \$100,000 one-time allocation for the Cooperative Extension for the 4-H STEM ambassador program (funds have been expended)
- \$200,000 one-time allocation for the ABCDE initiative (funds were not expended and will be available for FY2016)
- \$1,200,000 for a multi-year initiative for research for the State of Maine. This initiative is now called the Research Reinvestment Fund under the direction of Vice President for Research Carol Kim at UM.

A more detailed report will be provided in September or November.

Proposed Strategic Funding for FY2016

There is an allocation of approximately \$1.2 million for funding internal projects such as: Metropolitan University and Research Reinvestment Fund. The unallocated funding from FY2015 is approximately \$1.65 million for a total of \$5.3 million. Of the \$5.3 million, the Chancellor will be asking the Board to approve \$2.1 million into the Research Reinvestment Fund which will leave a balance of \$3.2 million. He stated he will be asking for approval of \$100,000 for APRIP and an undetermined amount for the ABCDE initiative. That will leave approximately \$3 million which Chancellor Page stated he does not have a recommendation at this point in time because resource allocations are still be discussed. Recommendations will be forth coming in September and throughout the year.

Delivery of On-line Education

Chancellor Page explained that the Board identified a strategic approach for delivery of a unified on-line education system. The Presidents have recommended an institutional collaboration model in contrast to our current model. The UMS is in the process of completing a plan for greater clarity for this initiative. The drivers for this initiative are to ensure that our resources are effectively leveraged, that a priority process occurs that makes sense and a fair process that allows each program and each resource to be well recognized. Presidents' Council have recognized the need to develop the policies for governance of this initiative, the need to modernize the technological infrastructure with very special technology goals and outcomes, and the need have leadership within the structure to ensure success. Interim President Wyke will chair the team along with the Ms. Rosa Redonnett, Chief Student Affairs Office and others from the campuses to lead an implementation plan for this initiative. The implementation plan is due to the Presidents' Council by September 30th.

UMS Community Engagement Initiative.

Chancellor Page explained that community engagement is a major component of the Board of Trustees' Strategic Outcomes. While educating students remains firmly at the core of higher education's mission, serving the community through engagement of those students and their institutions in mission-centered ways is also required. It is the future of public higher education.

Over the last year Interim Vice Chancellor and President Emerita Theo Kalikow has led a UMS initiative to research and develop a multi-year action plan to unify, elevate, and enhance Community Engagement across the University of Maine System.

The three-year plan describes the work of this initiative and makes recommendations to systematically build community engagement into the fabric of UMS for the future and to achieve the goal of attaining the designation of engaged campuses by the Carnegie Foundation for the Advancement of Teaching.

The seven recommendations are as follows:

- RECOMMENDATION 1: A central office, (1-2 FTE), modeled, for example, on the California State University Office of Community Service Learning, should be established to provide system-wide coordination, capacity-building and strategic support for campus-centered activities and multi-campus collaboration.
- RECOMMENDATION 2. The Community Engagement Steering Committee should continue with a revised membership and charge.
- RECOMMENDATION 3. Build capacity for a robust, unified Community Engagement data management and reporting system.
- RECOMMENDATION 4. Chief Academic officers should lead a collaborative effort with faculty to review and revise promotion, tenure and post-tenure review criteria to ensure appropriate recognition and valuation of high impact community engagement practices.
- RECOMMENDATION 5. Provide internal and external budget support for Community Engagement activities.
- RECOMMENDATION 6. To bolster the culture of CE on campuses and across the system, build recognition of the centrality of CE to mission through public ceremonies and acknowledgments.
- RECOMMENDATION 7. The role of UMS as a resource for the state of Maine should be further strengthened and highlighted.

In response to Trustee questions, Chancellor Page noted that the Presidents Council prioritize this work for funding from the reallocation funding for strategic initiatives and that while all universities are committed to community engagement, they will not all pursue the Carnegie designation.

VICE CHANCELLOR FOR FINANCE AND ADMINISTRATION & TREASURER'S REPORT.

Financial Update.

Dr. Rebecca Wyke provided a financial update.

Managed Investment Pool (including Endowment Fund). In May the Fund returned 0.3% and fiscal year-to-date the Fund returned 1.0%. The market value on May 31, 2015 of the Managed Investment Pool (MIP) was \$273 million. Changes in market value besides market fluctuation include: contributions and distributions, the UMS contributions to the OPEB Trust, the Maine Maritime Academy's participation in the Fund since January 2009, and the UM School of Law Foundation's participation in the MIP since July 2012.

Pension Fund. In May the Fund returned 0.2% and fiscal year-to-date the Fund has returned 1.4%. The market value on May 31, 2015 of the Pension Fund is \$37.5 million.

Operating Fund. In May the Operating Fund returned 0% and fiscal year-to-date the Fund returned 0.3%.

Overall FY2015 has been a lackluster year for investments. As of May 31st, temporary investment income is down \$1.6 million against budget. A negative impact at year end would net against the Budget Stabilization Fund.

FY2015 Budget Update

The University of Maine System will have a \$16 million operating loss for FY2015 due to:

- Year-end deficits at 5 of the 7 campuses netting against campus reserves (\$2.4 million) and Budget Stabilization Fund (\$4.3 million);
- Less than favorable performance for temporary investment income netting against the Budget Stabilization Fund (\$3.5 million); and
- The impact of the Strategic Retirement Incentive (\$4 million) and workforce management actions (\$7 million) netting against the Benefit Pool.
- This is offset by a positive variance at UMA (\$860 thousand); savings from attrition and insurance costs for Governance and University Services (\$1.5 million); and unexpended funds designated for strategic investments in FY2015 (\$2.7 million).

Additionally, our current fiscal year, FY16, is balanced with \$7.2 million from reserves. The final results for FY2015 will be available in late October/early November following the external audit of the financial statements and will be discussed at the November Board meeting.

Unified Finance & Administration Update. Dr. Wyke presented an update on the implementation of the Unified Finance and Administration structure. One year ago in July, the Board of Trustees approved the 2014 Strategic Outcomes which included the following:

Strategic Integration Target 2: Develop and implement a comprehensive financial management structure for the entire System that enhances transparency, enables appropriate fiscal control, and advances comprehensive intra-system collaboration.

Strategic Integration Target 3: Develop a comprehensive administrative plan that reduces total administrative costs.

Last summer, the budget schedule for FY2016 was revised to enhance transparency and ensure Trustees had sufficient opportunity to exercise their fiduciary responsibility for budget development. The new schedule allowed for detailed budget information to be available two months in advance of final Board approval at the May meeting.

Options for the Unified Finance & Administration structure were outlined last September. In November 2014, the Board adopted the “Full Integration” approach to a Unified Finance & Administration structure following a public comment period.

Also in November, the Board approved the adoption of a new budget policy effective for FY2016 governing: the schedule and process for developing the unified unrestricted budget; the format of the budget document by cost center, fund and program; and the process for monitoring and adjusting the budget once approved. The policy also governs the use of unbudgeted assets. And finally in November, the Board approved the unification of Human Resources and Labor Relations under a functionally aligned structure.

In March, the Board approved the recommendations of the Facilities Administrative Review. In May, the Board approved the recommendations for a Unified Finance & Administration structure projected to realize ongoing savings between \$886,000 and \$1.7 million, with a reduction in headcount between 14 and 28 FTE (1.6% - 3.3%).

In May and June a round of campus visits were conducted including meetings with the campus president, campus CFO, and other stakeholders identified by the president at each of the seven institutions. The purpose of the visits was to conduct a “listening tour” to understand how the change effort was impacting campus stakeholders, and also to explain in person the next steps related to the implementation plan and respond to any questions.

Following the May Board meeting and during the period of the campus visits the implementation plan was being operationalized:

- Job descriptions for the System Chief Financial Officer, the System Chief Facilities and General Services Officer, and the Campus Chief Business Officers were developed and reviewed with key stakeholders.
- A search for the System Chief Financial Officer was conducted and Ryan Low was hired to fill the position.
- The position of System Director of Facilities and General Services held by Chip Gavin was retitled as the Chief Facilities and General Services Officer.
- The campus CFOs were transitioned into the campus Chief Business Officer positions.
- Key positions in finance, facilities, human resources and other administration were identified and agreed upon by stakeholders for transfer to the University Services business unit.
- All personnel changes were effective as of July 1, 2015.
- The new finance and facilities structure has been operationalized and implementation is begun.

In June and July, the Presidents Council:

- Developed the set of System-wide budget priorities for FY2017 as groundwork for the Unified Budget;
- Reviewed options for the development of the FY2017 Unified Budget with CFO Ryan Low; and
- Discussed how to operationalize the recommendations for the Administrative Council comprised of the campus presidents and the enterprise functional leaders that will provide oversight for functionally aligned administrative services going forward.

The new Unified Finance & Administration structure is comprised of the recommendations from the Administrative Reviews on Information Technology, Strategic Procurement, Human Resources & Labor Relations, and Facilities, as well as the work of the campus CFOs and system financial staff on Finance and general administration. Combined, the total annual ongoing savings for these initiatives after FY2017 is approximately \$7 million.

DISCUSSION TOPICS

Maine Law – New Dean’s Presentation and Report.

Danielle M. Conway, Dean and Professor of Law, provided a presentation and addressed the efforts she has taken between February 2015 and June 2015 to acclimate to the University of Maine System, Maine Law, and USM. She also provided a brief summary of her efforts to support enrollment and outreach initiatives for Maine Law to date.

Dean Conway provided the Board of Trustees with her Vision Presentation for Maine Law. She has already delivered the Maine Law Vision Presentation to the Maine Law Board of Visitors, the Maine Law Alumni Association, and the Maine Law Foundation Board. Dean Conway’s presentation includes three major initiatives for Maine Law over the next three to five years. These initiatives include: a high school outreach program called “Opportunities Through Law” (OTL), which complements a Maine Law grant proposal recently submitted to the Law School Admissions Council (LSAC) to fund a four week immersion law program for college undergraduate students; (2) an “Enrollment to Employment” (e2e) scholars program meant to attract, among others, quality students who would benefit from apprenticeship experiences that would also promote solo and small practice opportunities in northern parts of Maine; and (3) a law, entrepreneurship & innovation social lab clinical experience “LEI Social Lab” that would generate new pathways for graduate students to operationalize their acquired knowledge and creativity.

Dean Conway also addressed the challenges facing Maine Law. In addition, she provided her assessment of the best way forward to hurdle these challenges while protecting the integrity of Maine Law’s program of legal education.

APRIP Update.

Dr. Ellen Chaffee, Executive Director of the Academic Program Review and Integration Process and Chair of the Oversight Committee, provided an update on the overall Academic Portfolio Review and Integration Process (APRIP).

The purpose of APRIP (Academic Portfolio Review and Integration Process) is to achieve Strategic Integration Target 4 (SI-4) of the UMS strategic plan that the Board of Trustees adopted in July 2014. SI-4 addresses two processes: portfolio review and program integration. In addition, SI-1’s focus on mission differentiation is relevant to the work under SI-4.

This report provides brief updates on campus differentiation (identifying distinctive qualities of each campus as a mosaic of special strengths within One University) and portfolio review (assessing the portfolio of academic programs, system-wide), plus an extended review of progress on program integration (building collaborative initiatives within academic disciplines system-wide).

Campus differentiation is underway this summer by the Presidents Council, which is reviewing strategic plans, campus mission statements, and other distinguishing features of the campuses. A draft plan is expected by fall.

Portfolio review began with identification through the Presidents' Council of academic programs that (a) are not fiscally sustainable and (b) either do not meet a compelling state need or are not mission-critical. Assessing these programs and then others will proceed upon completion of campus differentiation.

The primary APRIP activity to date has been program integration – a process encouraging teams representing academic disciplines to collaborate, System-wide. The first round of team reports is in, reviewed, and beginning selective implementation.

The CAOs are developing plans for a second round of discipline-based teams. Fields under consideration are in English and creative writing, studio arts, performing arts, mathematics, chemistry, biology, physics, psychology, and social work. The CAOs will revise or confirm the disciplines and establish a start date for Round 2 by early fall. We will then have three major “plates spinning” on the program integration side:

- Implementation of Round 1 Recommendations
- Implementation of top-priority technology, administrative, and financial changes required to enable and encourage system-wide collaboration
- Development of Round 2 Recommendations

As expected, experience with Round 1 has identified a number of technology, administrative, and financial pre-requisites to full implementation of many of the recommendations. Fully achieving program integration opportunities will require extensive time and resources. The Presidents Council retreat sessions this summer include time devoted to assessing and planning for these requirements. The implementation and communication plan that is due to the Board of Trustees in September will address these and other matters.

Program Integration Teams, Round 1

Nine discipline-based teams met from January-May, 2015 to discuss strategies to increase quality, access, and fiscal sustainability through inter-institutional collaboration. Teams represented business, criminal justice, education, engineering, history, languages, marine science, nursing, and recreation/tourism. On June 1, each provided a detailed report containing recommendations for further development.

On June 11, the Chief Academic Officers reviewed all nine team reports and determined which action items would be pursued at this time. They presented and discussed their recommendations with the APRIP Oversight Committee on June 12. They especially noted the following:

1. The team reports represent extraordinary levels of time, thought, and effort on the part of over 100 individuals. The teams were working under very difficult conditions, both in terms of time available and because so many of the factors required to implement One

- University were and remain undecided. CAOs and the Oversight Committee are deeply grateful to these academic pioneers for their good work.
2. The CAOs are recommending follow-up on many but not all of the team recommendations, based on a variety of factors. They will return to the reports in the future, as the system is able to lay more groundwork for additional action steps.
 3. The CAOs will assign follow-up responsibility for recommended actions to individuals or groups that have the appropriate responsibility and authority to bring them to life – in most cases to administrators or official groups. Team input will continue to have value as needed, but they have fulfilled the responsibilities requested of them.

Summary of the Team Recommendations

- Collaborative arrangements include:
 - Joint or system degrees, new or by merging existing ones
 - Shared courses and faculty
 - Defining pathways for students to get into selective programs from other institutions
 - Short courses and certificates
- Most teams include recommendations that make collaboration an ongoing process among them.
- Most teams recommend extensive curricular integration and expansion of options for students.
- Several teams recommend marketing, expanding awareness, promotion to students.

Observations about the Team Recommendations

- Recommendations focus on quality and/or access, as expected
- Financial implications focus on expectations of enrollment increases (more attractive programs, better-marketed programs) and more efficient use of faculty time
- Several recommendations will likely increase UMS responsiveness to state employment needs

Essential Next Steps for Round 1

The APRIP Teams were engaged in high-level planning. All of the disciplines require additional work to bring the recommendations to reality, some more than others. The existing teams or successor designees must do some additional planning, and most will need funding. Leaders and professional staff must do considerable work to enable the plans to become reality. This work will be costly and requires a capital budget. External funding would significantly advance the time frame for implementation.

In a May 2015 meeting, Team Leaders recommended that UMS support their recommendations as follows:

1. Build capacity for extensive distance-delivery and blended instruction, including
 - a. Significant increases in interactive video instructional sites that are absolutely reliable and faculty-friendly.
 - b. Significant increases in faculty professional and instructional development capacity (time, access to expertise and resources), ease of access, and expectations.
 - c. Common academic calendar system-wide
 - d. System-wide academic information system for course planning, advising, program marketing
 - e. System-wide marketing

2. Establish capacities and systems for students to enroll simultaneously in multiple institutions – capacities that are seamless and impact-neutral for students, faculty, and institutions.
 - a. Students: Advising, registration, tuition rates, fees, billing, payment, reliable planning for transfer, financial aid, grade transfer, online comprehensive catalog and pathways, etc.
 - b. Faculty: Workload and P&T recognition
 - c. Institutions: Revenues and enrollment credit, non-competitive funding model

Additional Achievements, Round 1:

- Emerging culture: help each other better serve students, whether on the giving or receiving end; inter-institutional respect for faculty expertise; expanded professional collegueship
- Transferability enhancements, new certificate and associate programs
- Increased awareness of benefits from greater comparability/standardization of general education
- Extraordinary voluntary service to UMS despite heavy workloads, contrary administrative systems, fear, and sometimes-difficult interpersonal issues
- Important lessons to apply to the Round 2 process and beyond

Lean Presentation.

Ms. Kim-Marie Jenkins, Lean Coordinator and Human Resources Partner, Ms. Dawn Hoelz, Grants and Contracts Administrator from UMaine, and Mr. Dave Stevens, Executive Direction of Organization Effectiveness, gave an update on the progress of Lean throughout the System. Ms. Hoelz reviewed the Lean process for the Office of Research and Sponsored Programs at UMaine for the account set up process.

Criteria for UMFK Presidential Search.

The search committee for the UMFK President has been formed and is ready to begin its work, led by Committee Chair Trustee Norman Fournier. Trustee Donnelly and Trustee Newsom will be searching on the search committee. One of the first steps of the search is the description of the position and articulation of criteria for selecting the president. This is a foundational step for attracting and selecting a future president who will successfully lead UMFK for the coming years.

Trustee Fournier stated he compiled the following list of criteria for the selection of the UMFK president. If other Trustees have criteria to add to the list, he encouraged them to submit the information to him as soon as possible.

- Work with campus and community to maintain UMFK's momentum in moving forward with enrollment and its strategic plan and as the rural university
- Appreciation for community and its close connection to campus (community involvement, knowing community deeply critical)
- Commitment to work constructively within the University of Maine System, including a readiness to collaborate with other institutions, act as a leader within the President's Council and engage in appropriate advocacy for UMFK
- Experience in change leadership, including the capacity to articulate a vision, garner support and persist in bringing about position change

- Ability to communicate the value of a public university committed to access and innovation to elected officials, other policy makers, opinion leaders and other education leaders as well as the citizens of this state
- Demonstrated success in building enrollment and retention levels
- Demonstrated ability in budgeting and financial management
- Experience with successful fund raising
- Experience with distance education
- Appreciate the beauty of the St. John Valley and Franco-American culture

COMMITTEE REPORTS

Academic & Student Affairs Committee. Trustee Johnson reported that the Committee met on July 7, 2015 and received the following updates: APRIP, Credit Transfer, ABCDE and Academic Quality Indicators (AQI). The Faculty Representatives provided a presentation on Technology with a focus on the academic environment and the current challenges of students and faculty.

Audit Committee. Trustee Hood reported that the Audit Committee met on May 21, 2015 to review the OMB Circular A-133 Audit for Fiscal Year 2014, the external auditor communications and 2015 Audit Plan, and an update on the UM Department of Athletics Agreed-Upon Procedures.

Executive Committee. Trustee Collins reported that the Executive Committee met on June 4 and June 24. On June 4 the Committee appointed Glenn Cummings as the President at the University of Southern Maine effective July 5. On June 24th the Committee approved the allocation of budget stabilization funds for the University of Southern Maine and authorized the Chancellor to execute contracts for the Interim Presidents of the University of Maine at Augusta and the University of the Maine at Fort Kent.

Finance/Facilities/Technology Committee. Trustee Fournier reported that the Committee met on July 15 and recommended the following items to the Consent Agenda for the July Board meeting: the Establishment of the Irving Woodlands Professor of Forestry at UMFK, the Cooperative Extension Diagnostic and Research Center at UM, the University College Lease Renewal in Ellsworth for UMA, the Updated Use of Donated Property Sale of Proceeds at UMPI, the Space Reduction Request by Disposal for USM, the Softball Facility Improvements at USM, and the Update to Bio-Science Chemistry Lab at USM. The Committee reviewed the Capital Project Status Report and the Space Reduction Request by Demolition at UMA. Mr. Richard Thompson, Chief Information Officer, provided an review of technology projects with a value of \$250,000 or greater, a report on the wireless implementation for residence halls at USM and a report on the University Services Information Technology changes with a focus on academic environmental improvements and project backlog. The Finance/Facilities/Technology Committee and the Academic & Student Affairs Committee plan to hold a joint meeting to review Information Technology issues and backlog.

Investment Committee. Trustee Turner reported that the Committee met May 27 and approved the following action items: a resolution for James Mullen who is ending his term as a non-trustee, non-voting member of the Investment Committee; selected Lighthouse Partners as the new Hedge Fund of Fund manager with funds coming from the Cube Global Multi-Strategy Fund; and the Committee updated the Investment Policy Statements. The Committee received an update on the performance of the Managed Investment Pool, the Defined Benefit Pension Fund, the Operating Fund, and the Defined Contribution Plan.

UMA President Search Committee update. Trustee Medd reported that the Committee is continuing its work. The UMS received approximately 71 applications. The search committee met on July 14 to review all of the applications and discussed which candidates were selected for reference checks. The committee will meet in late July to review the results of the reference checks. Off-site interviews will be scheduled for mid to late August with campus visits scheduled in late September into October with an appointment recommendation at the November Board meeting.

CONSENT AGENDA

On a motion by Trustee Johnson, which was seconded by Trustee Turner, the items on the Consent Agenda were unanimously approved by the Board of Trustees as follows:

The Board of Trustees reviewed the following agenda items as forwarded by the Finance/Facilities/Technology Committee to the Consent Agenda from its meeting on July 15, 2015:

Establishment of the Irving Woodlands Professor of Forestry, UMFK. The Board of Trustees approved the establishment of the Irving Woodlands Professorship of Forestry.

Cooperative Extension Diagnostic and Research Center, UM. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the expenditure of up to \$9,000,000 from State Bond, the Maine Technology Institute, and University funds to construct the Cooperative Extension Diagnostic and Research Center.

University College Lease Renewal in Ellsworth, UMA. The Board of Trustees approved the recommendation of the Finance//Facilities/Technology Committee for the University of Maine at Augusta to enter a 5-year lease at 248 State Street in Ellsworth at an annual rental rate of \$84,000 with an optional five year renewal with all final terms and conditions subject to review and approval by the University Treasurer and General Counsel.

Updated Use of Donated Property Sale Proceeds, UMPI. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the University of Maine System, acting through the University of Maine at Presque Isle, to enter an updated agreement with the Gauvin family donors of a previously accepted parcel of real property with the intention of directing any proceeds from the sale of that donated property which may be received after the date described herein to be provided to the Foundation of the University of Maine at Presque Isle to support the Raynold & Sandra Gauvin Scholarship Fund.

Space Reduction Request by Disposal, USM. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize the disposal of all or a portion of the parcel known as 11 Granite Street in Portland subject to review and approval of the final terms and conditions by the University Treasurer and General Counsel.

Softball Facility Improvements, USM. The Board of Trustees authorized the expenditure of up to \$1.5 million in E&G resources for improvements to the softball facilities at the University of Southern Maine in Gorham.

Update to Bio-Science Chemistry Lab, USM. The Board of Trustees approved the recommendation of the Finance/Facilities/Technology Committee to authorize a change in location associated with the original project to make the approved investment instead in the Bio-Science Building at USM in Portland.

Approval to Combine Existing Data Center and Security Upgrades Projects with Normal Equipment Replacement Scheduled for 2015, Creating a Single Capital Project. The Board of Trustees authorized the expenditure of up to \$950,000 from existing project and operating budgets, combining existing data center and security upgrades projects with normal equipment replacement scheduled for summer 2015, creating a single capital project.

ACTION ITEMS

Appointment of the Treasurer.

On a motion by Trustee Donnelly, which was seconded by Trustee Nelson, the Board of Trustees appointed Ryan Low to be treasurer of the University of Maine System effective July 21, 2015.

Confirmation of Faculty Representative to the Board of Trustees. Chancellor Page explained the following nominations are being recommended by the Presidents:

Faculty Representatives:

- Terry Colby, UMA – 1 year term – Sept. 2015 to June 2016
- Cathleen McAnney, UMF – reappointment for 3 year term – June 2015 to June 2018

Student Representative:

- Jay Knowlton, USM Grad Student Rep. – 2 year term – Sept. 2015 to May 2017

On a motion by Trustee Nelson, which was seconded by Trustee Gardner, the Board of Trustees approved the appointment of the following Faculty and Student Representatives to the Board of Trustees:

Faculty Representatives:

- Terry Colby, UMA – 1 year term – Sept. 2015 to June 2016
- Cathleen McAnney, UMF – reappointment for 3 year term – June 2015 to June 2018

Student Representative:

- Jay Knowlton, USM Grad Student Rep. – 2 year term – Sept. 2015 to May 2017

INFORMATION ITEMS

The following items were included in the agenda for information only:

- Annual Report on Financial Aid
- Named Chairs and Professorships Annual Report
- Management Group Appointments Report
- Capital Projects Status Report
- Dashboard Indicators
- Agenda Calendar

EXECUTIVE SESSION

On a motion by Trustee Nelson, which was seconded by Trustee Moody, the Board of Trustees meeting went into Executive Session under the following provisions:

- 1 MRSA Section 405 6-A to discuss the evaluation of personnel and the consideration and discussion of appointments, evaluations, employment and duties.
- 1 MRSA Section 405 6-D to discuss planning for negotiations and communications with AFUM, UMPA, ACSUM, Police, PATFA, and Service and Maintenance Units.
- 1 MRSA Section 405 6-E to discuss the legal rights and duties, pending or contemplated litigation or settlement offers where premature disclosure would place the UMS at a substantial disadvantage.

On a motion by Trustee Erwin, which was seconded by Trustee Turner, the Board of Trustees concluded the Executive Session.

Approval of Collective Bargaining Agreements.

On a motion by Trustee Turner, which was seconded by Trustee Gardner, the Board of Trustees authorized the Chancellor to execute the collective bargaining agreements with the Associated C.O.L.T. Staff of the Universities of Maine (MEA/NEA), the Universities of Maine Professional Staff Association (MEA/NEA), the Associated Faculties of the University of Maine System (AFUM), and the Fraternal Order of Police Lodge #100 upon notice that the agreements have been ratified by the unions.

Post-Presidential Appointment, Wilson Hess

On a motion by Trustee Hood, which was seconded by Trustee Donnelly, the Board of Trustees approved the appointment of Wilson Hess to a one-year appointment, effective September 5, 2015, as University of Maine System Research Professor and System Administrative Consultant with responsibilities in enrollment management, philanthropic activities, and other tasks as assigned by the Chancellor. Salary for the appointment will be 66.6% of the final salary as president and other terms of the appointment will be in accordance with Board policy.

DATE OF NEXT MEETING

The next meeting of the Board of Trustees will be held on September 20 & 21, 2015 at the University of Maine at Presque Isle.

Adjournment

Ellen Doughty for
Tracy B. Bigney, Clerk